Beyond the Bundle:

Building the Conditions for Infection Prevention Success

October 14, 2026

Agenda

Welcome
Cal HQ and Our Ambitious Aim
Building the Conditions for Infection Prevention Success
Next Steps

Cal HQ's vision – a state-wide movement

- Elevate Patient Care for ALL Californians
- Unlock the Power of Data: Accelerating Digital Quality Measures
- Build a Network of Excellence

Our Bold Goal

By December 31, 2027

Prevent over 2,000 additional infections

Cal HQ's Bold Goal

By December 31, 2027

Prevent over 2,000 additional infections

Save ~100 lives

Save $64,000,000*



AHRQ's Estimating the Additional Hospital Inpatient Cost and Mortality Associated With Selected Hospital-Acquired Conditions (2017)

Who's in?

Cal HQ

COVERED CALIFORNIA

California Hospital Association

HSAG HEALTH SERVICES ADVISORY GROUP

13 Health Plans

115 Hospitals

HCAi

CalPERS

PBGH California Quality Collaborative

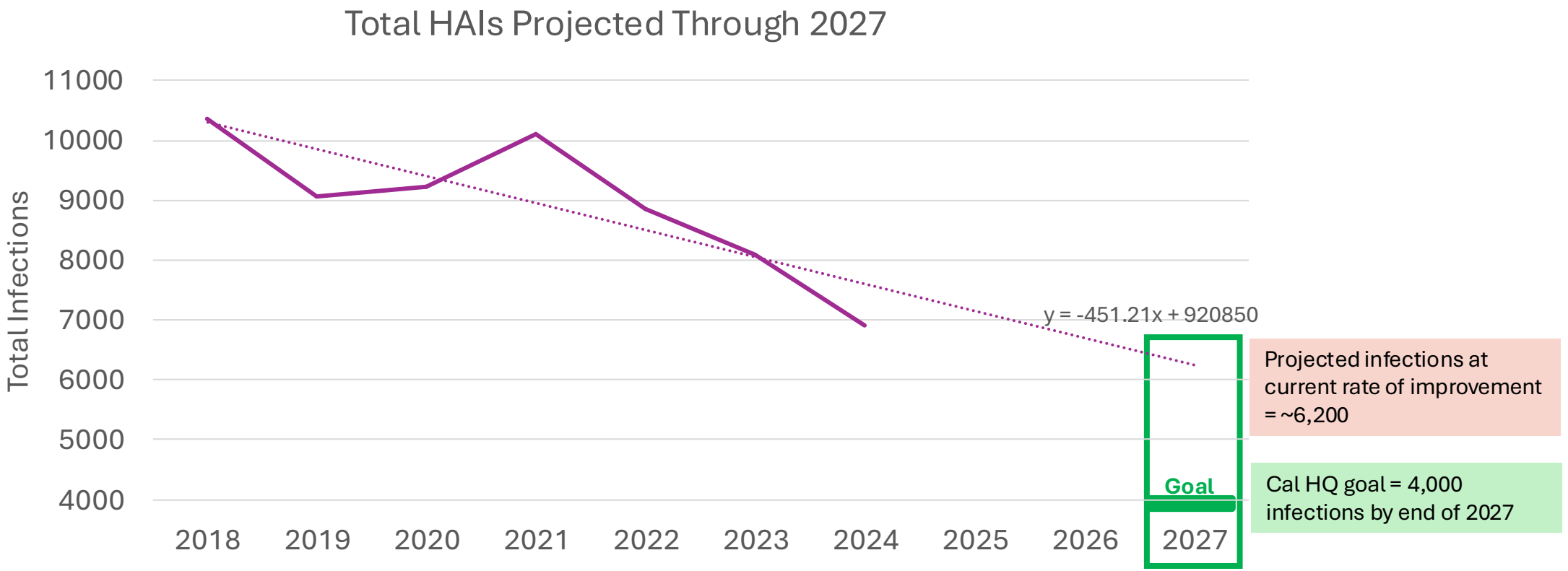
PFCCpartners Patient & Family Centered Care

See the full list here: https://calhq.calhospitalcompare.org/wp-content/uploads/2026/07/List-of-Cal-HQ-Partners-and-Participants-as-of-7.2026.pdf

Cal Healthcare Compare

Sign up for our listserv here

How Will We Know if We Are Improving?



No intervention: Total HAIs projected to decrease to ~6,200 by the end of 2027
Cal HQ Goal: Reduce to 4,000 total HAIs by the end of 2027; translates to 42% reduction from 2024

Source: CMS Public Data File, Q12026 Refresh

Cal HQ Dashboard: Hospital Progress Tracker

Cal HQ

Cal HQ Goal: By the end of 2027, reduce total HAIs to the lower of the 42% reduction target (vs. your 2024 total) or the statewide average SIR target.

Data Last Updated: September 24, 2026

42% Reduction Goal

2024 Baseline HAIs
Your total observed HAIs in 2024
121
The Cal HQ 42% reduction goal is measured against this baseline

2026 Target
28% below your 2024 baseline
87
≈ 21.8 HAIs per quarter — currently the Cal HQ goal (lower of the two 2026 targets)

2027 Target
42% below your 2024 baseline
70
2024 baseline (121) reduced 42% = at most 70 HAIs in 2027 — the current Cal HQ goal (picked by the lower 2026 target)

Current Year (2026) Progress

2026 HAIs to Date
Through Q2 2026
56
2026 goal: at most 87 HAIs for the full year (42% reduction)

2026 Avg HAIs / Month
Average per reported month
9.3
56 HAIs over the 6 reported months (through Q2 2026) — vs. a pace of 7.2/month to hit the 2026 goal (42% reduction)

2026 Projected HAIs
At your average rate through Q2 2026
112
56 HAIs over the 6 reported months ≈ 9.33 per month, extrapolated to 12 months — vs. the 2026 goal of at most 87 (42% reduction)

HAIs Observed vs. Cal HQ Goals

Measure	2024	2025	2026	2027	Cal HQ Period (2025 - 2027)
Actual Total HAIs	121	94	56	N/A	150
42% Reduction Goal (allowed HAIs)	N/A	104	87	70	191
Difference (Actual - Reduction Goal)	N/A	-10	-31	N/A	-41

42% Reduction Goal

Hospital's Max Number of Infections each year to support Cal HQs goal

Your Progress Towards Goal

Ahead of or behind your goal trajectory?

Yearly Summary Table

Observed HAIs vs. Cal HQ Goals through Q2 2027

Cal HQ Dashboard: How to Access

1. **Join** the HQI NHSN Group: instructions here
2. **Ensure** your monthly NHSN data are current
3. **Review** the Cal HQ Dashboard to explore trends, benchmarks, and your hospital's progress to goal.
4. **Questions?**
   Contact HQI directly at hqianalytics@hqinstitute.org to confirm access or get support.

How can my hospital contribute to Cal HQs statewide goal?

For more on individual hospital goal-setting, check out the Cal HQ Bold Goal Primer here.

Hospital Bed Size	Total HAIs 2024	42% Reduction in Total HAIs	2027 Infection Reduction Targets per hospital
< 50 (n=73)	187	108 (79 less HAIs)	1-2
50-99 (n=53)	324	188 (136 less HAIs)	2-3
100-199 (n=83)	1384	803 (581 less HAIs)	7
200-299 (n=47)	1303	756 (547 less HAIs)	11-12
300+ (n=44)	2815	1,633 (1,182 less HAIs)	26-27

*Missing hospital size data for 26 hospitals

Source: CMS Public Data File, Q1 2026 Refresh

Today's Presenters

Heather Scott, JD, BSN, RN, CIC

Infection Prevention Manager

Dignity Health Sierra Nevada Memorial Hospital

Scott Neeley, MD

President and CEO

Dignity Health Sierra Nevada Memorial Hospital

Patient Story



Reduce or Prevent? Beyond the Bundle.

CalHQ : October 14, 2026

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- ED Insert lines…
- Reduction: ICU Utilization…
- Prevention: ICU Remove.

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Identify and Remove Barriers



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SNMH Identified Barriers

- ❑ Competing Priorities/Staffing Pressures
- ❑ Provider Engagement
- ❑ Frontline Communication
- ❑ Leadership Engagement and Turnover
- ❑ Accountability and Ownership - non-negotiable
- ❑ Behavior Change and Hardwiring Processes - Slow and Steady Wins the Race

Secret Sauce: Align Bundle Rounds with Existing Workflow



- Daily MDR necessity discussion…
  - Competing Priorities/Staffing
  - Leadership Engagement/Turnover
- Added to already existing habit…
  - Behavior Change/Hardwiring
  - Accountability/Ownership
- A-G Bundle…
  - Frontline Communication
  - Provider Engagement
- H for Hardware.
  - Bland and Ordinary to Creative Thought - Provider Engagement

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Change and the Bundle

Awareness of Need

Desire to Support Change

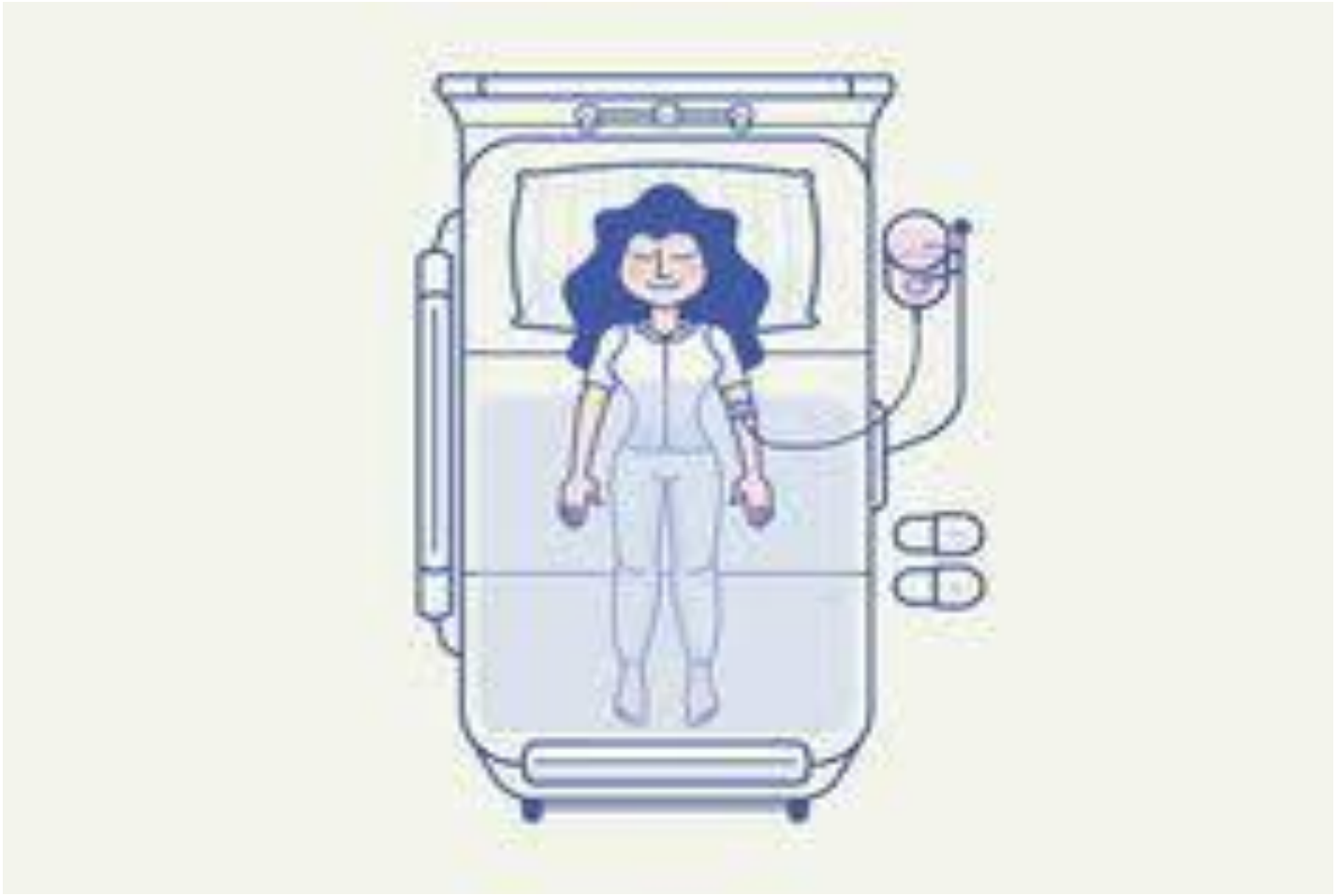
Knowledge: Tools and Training for Different Learner

Ability: Resources

Re-enforce to Sustain

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Patient at the Center



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Sustaining - YAY!

Success Analysis:

What Works

Reduce and Prevent



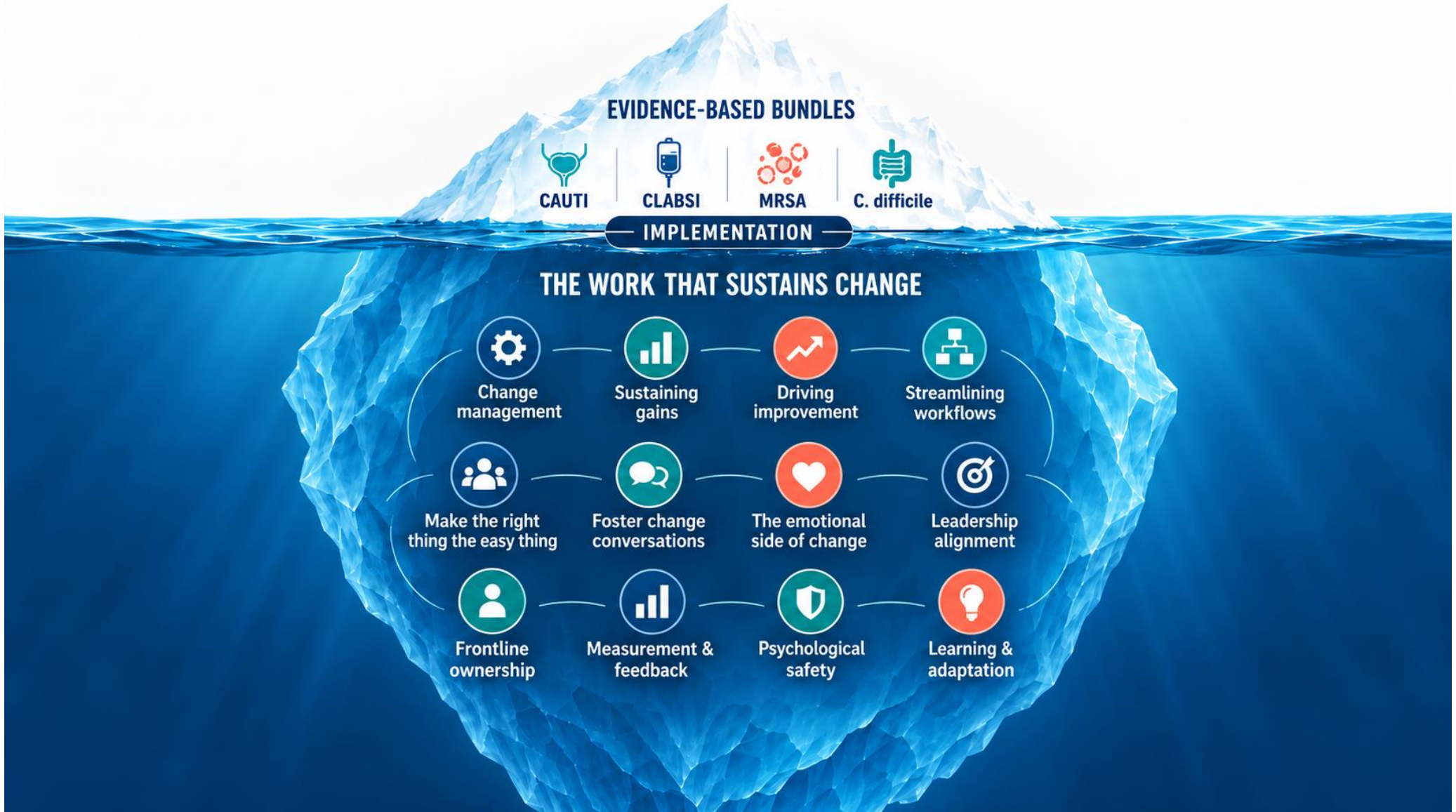
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Thank you

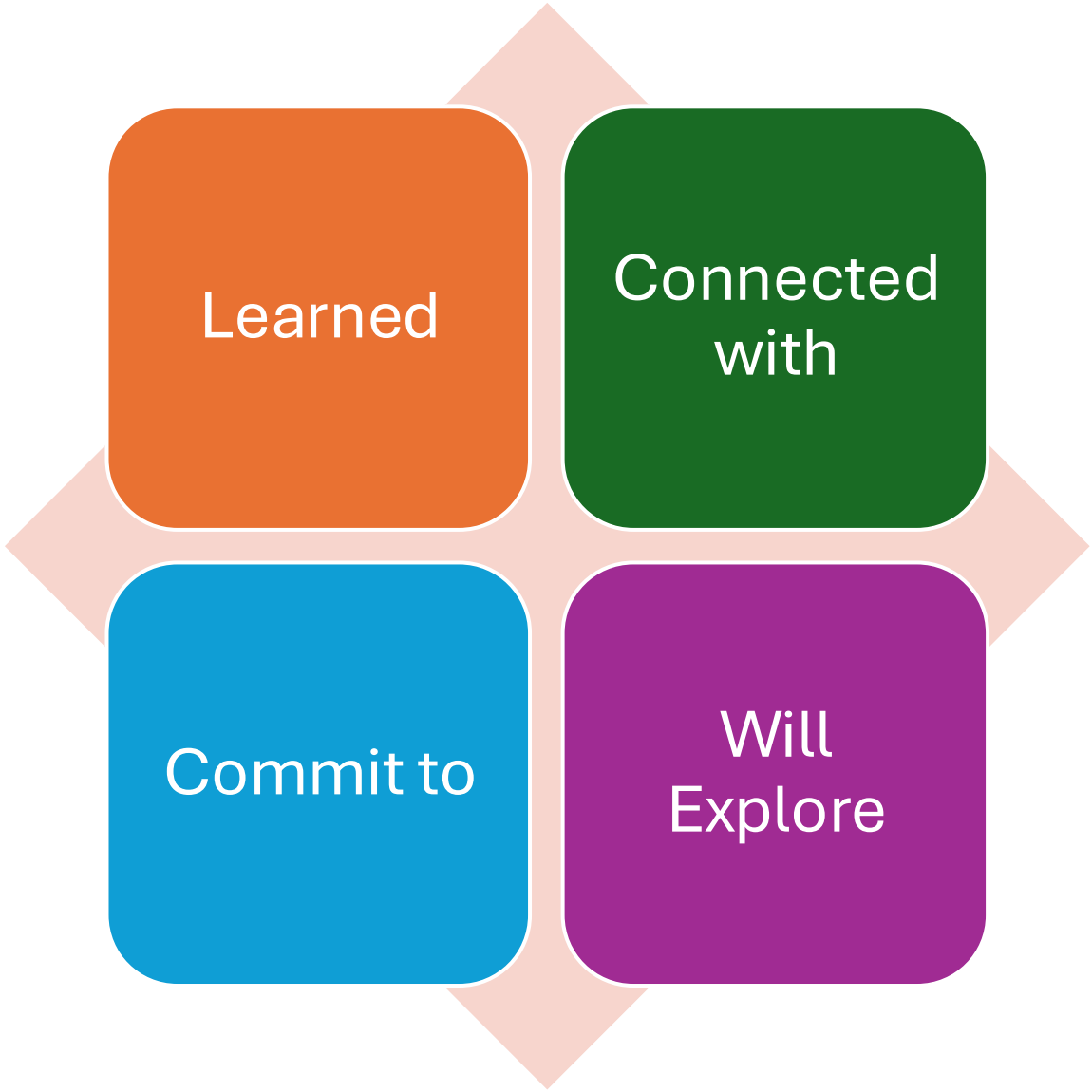


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Beyond the Bundle



Share something you…



Ways to Engage in CalHQ

- Webinars (monthly)
  - Past webinar slides and recordings here: www.calhq.calhospitalcompare.org
  - Share YOUR success story!
- Listserv
- 1:1 support
  - Email: lpond@convergencehealth.org



Listserv: Join the conversation

“I’m looking for…”

“Has anyone tried…?”

“We’re struggling with…”

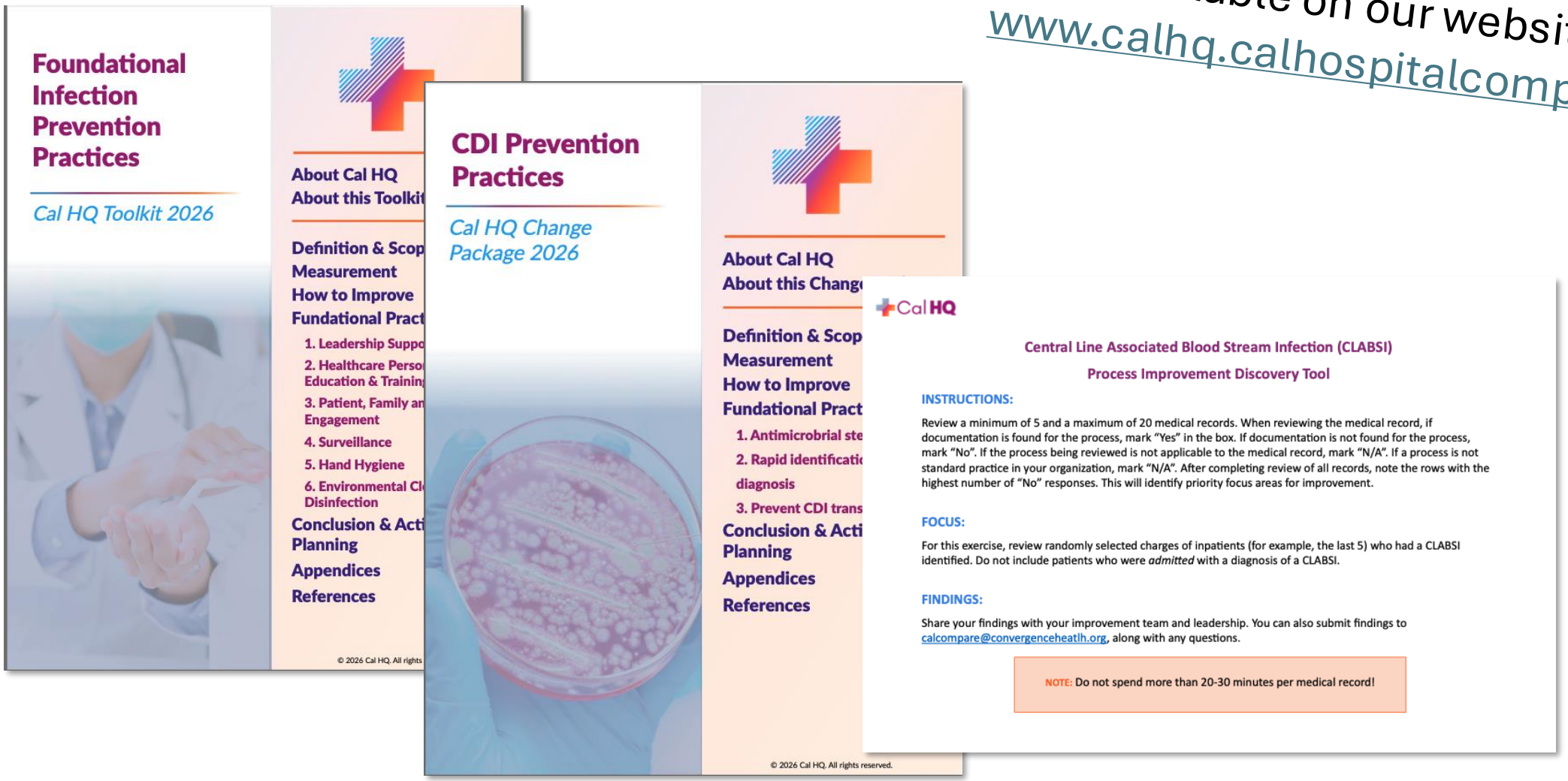
“Does anyone know…”



Email: calhqconversation@gaggle.email

Resources

Available on our website:
www.calhq.calhospitalcompare.org



Thank you!

Learn more:
www.calhq.calhospitalcompare.org

Contact us:
calcompare@convergencehealth.org

Please take a quick moment to provide your feedback!

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